

Security Research NCP Network 5 Horizon Europe Project Proposal (Part B) Final Checklist before Submission

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Some Statistics - Cluster 3



- Comparison of average scores of project proposals between 2021 & 2024
- ➤ The average scores for successful project proposals are increasing in destinations
 - \rightarrow FCT = +0.62
 - \rightarrow BM = +0.88
 - \sim CS = +0.46
 - \triangleright DRS = +0.68
 - ➤ SSRI = +1.95
- ➤ The average scores for reserve list projects are increasing in destinations
 - \triangleright FCT = +0.54
 - \triangleright CS = +1.35
 - \triangleright DRS = +0.59
 - ➤ SSRI = +1.45

	Average Score differences (+/-) between years 2021 and 2024											
FCT		Е	BM	CS		INFRA		DRS		SSRI		
ML	+0.62	ML	+0.88	ML	+0.46	ML	-1.25	ML	+0.68	ML	+1.95	
RL	+0.54	RL	-0.40	RL	+1.35	RL	EVEN	RL	+0.59	RL	+1.45	
BAB	+0.22	BAB	+0.38	BAB	+0.12	BAB	+0.50	BAB	EVEN	BAB	-0.33	
ВТ	+0.54	ВТ	EVEN	ВТ	-0.45	BT	-0.05	ВТ	-0.07	ВТ	+0.36	

Ref: ML = Main List, RL = Reserve List, BAB= Below Available Budget, BT = Below Threshold

Inadmissible and Ineligible Percentage Differences (+/-) between years 2021 and 2024												
FCT BM CS INFRA						ORS	SSRI					
Inad.	+1.59%	Inad.	0%	Inad.	+0.66%	Inad.	+2.53%	Inad.	+1.44%	Inad.	+18.92%	
Inel.	+2.75%	Inel.	+4.40%	Inel.	+0.66%	Inel.	+5.86	Inel.	+9.92%	Inel.	+8.11%	

Ref: Inad = Inadmissible, Inel=Ineligible

- Comparison of the number of projects deemed inadmissible and ineligible between 2021 & 2024
- Number of inadmissible and ineligible projects has increased so.......
- Mistakes are still being made with regards inadmissibility and ineligibility

competition stronger! and scores increasing!

Ineligibility & Inadmissibility



- Projects will be deemed ineligible and not be funded if:
- Activities include:
 - Human cloning
 - Genetic modification
 - Creating human embryo and/or destruction of human embryos
 - Development of a product and/or service that has a military application or purpose (i.e. not exclusive to civil security)
- The consortium does not include the minimum number of partners (set out in the call conditions)
- Projects will be deemed inadmissible and not be funded if:
- The application is not fully complete (must contain mandatory annexes and supporting documents)
- Is not accessible and printable
- Does not include an EXPLOITATION AND DISSEMINATION PLAN AND A COMMUNICATION STRATEGY
- Does not adhere to the page numbers
- Names of individual consortium partners are mentioned in Part B

13 Common Mistakes





PLANNING

Mistake#1 - The project has not been planned out adequately



CONSORTIUM QUALITY

Mistake#2 – Not choosing the right partners



PROPOSAL AUTHORS

Mistake#3 – The flow of the proposal is disjointed due to the multi-author approach



PROPOSAL CONTENT

Mistake#4 – Proposal written as though it was a scientific paper

Mistake#5 – Not using enough images/diagrams/tables etc

Mistake#6 - Construction of the proposal is not well thought out



ABSTRACT & INTRODUCTION

Mistake#7 – The abstract and/or introduction does not capture the evaluators attention



THE SCIENTIFIC STORY

Mistake#8 – The scientific story is chaotic and is not coherent

Mistake#9 - Principles of scientific 'soundness' has not been followed



IMPACT SECTION

Mistake#10 – Not clearly stating the projects impacts



APPROPRIATE METHODOLOGIES

Mistake#11 – Methodologies not appropriate for a diverse multi-researcher approach



IMPLEMENTATION QUALITY/EFFICIENCY

Mistake#12 – Quality of Implementation does not support the Excellence & Impact

Mistake#13 – The quality of the consortium is not adequately highlighted

youtube evaluators tips seren5 - Google Search

Sections and Numbers of Pages



Section Number	Title	Suggested Number of Pages
	Title of the Proposal and List of Participants (abstract)	
1.	EXCELLENCE	18
1.1	Objectives and Ambition	4
1.2	Methodology	14
2.	IMPACT	9
2.1	Projects Pathway Toward Impact	4
2.2	Measures to Maximise Impact - Dissemination, Exploitation and Communication	_
2.3	Summary (Impact Canvas)	5
3.	QUALITY AND EFFICIENCY OF THE IMPLEMENTATION	17 or 22 (LS)
3.1	Work Plan and Resources (including tables)	14 or 19 (LS)
3.2	Capacity of Participants and Consortium as a Whole	3

No more than 45 pages or 50 (Lump Sum)

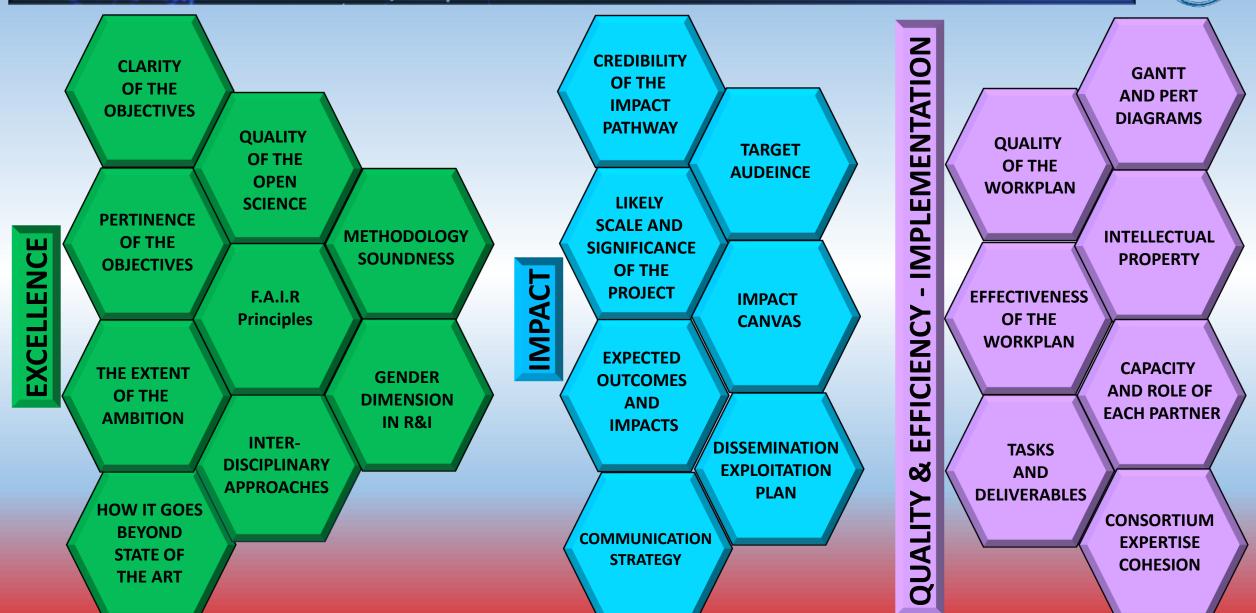
Project Work and Types of Actions



- Does the project fulfil the requirement of the topic 'Action'?
- Research and Innovation Actions (RIA)
 - Facilitate new knowledge or explore the feasibility of a new or improved technology, product, process, service or solution.
- Innovation Actions (IA)
 - Produce plans and arrangements or designs for new, altered, or improved products, processes or services.
- Coordination and Support Actions (CSA)
 - Contribute to the objectives of Horizon Europe. This excludes R&I activities, with the exception of 'Widening participation and spreading excellence'.
- Pre-commercial Procurement Actions/ (PCP)
 - Help a buyers' group encourage public procurement of research, development and validation of new solutions; and when applicable, the first deployment of new solutions.
- Public Procurement of Innovative Solutions Actions (PPI)
 - Improve the ability of a buyers' group to have earlier deployment of innovative solutions.

Excellence, Impact & Q&E of Implementation





1. EXCELLENCE



INTRODUCTION CHECKLIST - Have you offered a clear description of the:

- Pertinence of your project's objectives
- The extent of ambition
- "Beyond the state of the art"
- Soundness of your methodologies
- The concepts & assumptions
- Models
- Interdisciplinary approaches
- Gender dimension
- Open science practices
- Sharing and management of research outputs
- Engagement of citizens, civil society and end users where appropriate



Write the Introduction for this section last

1.1 Objectives & Ambition



	Have you included	Potential Actions
OBJECTIVES	 What you plan to achieve by the end of your project Pertinence to the expected outcomes of the call topic Pertinence to the expected impacts of the destination Links with the HE Strategic Plan Clarity to the objectives 	 Make your objectives SMART: Specific Measurable Achievable Relevant Time Bound.
AMBITION	 Your aspirations to achieve significant long-term goals How the work will go beyond what has already been done The progression of the TRL from present to end of project Remember TRL's are different for IA's and RIA's 	 Push boundaries Raise the bar Set new standards Be transformative Make the differences meaningful Be ground-breaking in R&I
BEYOND-STATE-OF- THE-ART	 What is already out there e.g. market How the present (SotA) will be surpassed Any groundbreaking R&I that will be undertaken Any novel concepts and approaches 	 Initial search to see what already exists Make new advancements such as: Capabilities Methods Technologies Products Services Models

SMART Objectives























Have you clearly defined what will be done

Have you Included metrics to track the project's progress to determine success e.g. 20% increase in detection rates of......

Are you being realistic given the resources and capabilities of the project, while remaining to push the R&I boundaries

Have you aligned your goals with the call topic's expected outcomes and the expected impacts of the destination and scope of the call topic

Have you set clear deadlines for each of the tasks/deliverables

1.2 Methodology



	Have you included	Potential Actions
METHODOLOGIES	 A description of the overall methodologies An explanation - appropriateness of the methodologies How the methodologies will help to achieve the objectives How you will overcome challenges met during your work What previous results will feed into the work How will your project link up with previous work 	 Offer up: Clear, sound and credible processes Robust models Evidenced based assumptions for the work Find data/results from previous projects Build upon previous work
INTERDISCIPLINARY & INTERSECTORAL APPROACH	 How you will bring together the different expertise How you will bring together methods from different disciplines How this approach will benefit the work The reasoning if an interdisciplinary approach isn't used 	 Combine the different disciplines to achieve a fit for purpose solution that addresses the topic challenges/s Create a plan that optimises the diversity of the partners
OPEN SCIENCE PRACTICES	 A plan that explains how the projects research outputs will be shared The benefits for future researchers e.g. build on the impact of your work 	 Follow the ethos of the FAIR principles Findable Accessible Interoperable Reusable Put forward a plan to ensure research output is transparent, accessible and reproducible and published

FAIR Data Principles - Improves Impact









Have you made provision for the data to have a unique and permanent identifier with a clear description of the data, so it can be easily found.







Have you made plans for the data to be retrievable using the most suitable means and be available where appropriate.







Have you considered assigning data with a clear, explicit, and standardised terminology, so it can be easily integrated and applicable to other applications





Have you made provision for the data to be available under open licenses with fully documented provenance (origin and history). So it can contribute to future research and impact.

1.2 Methodology (continued)



	Have you included	Potential Actions
SOCIAL SCIENCE AND HUMANITIES INTEGRATION	 The role of the SSH expert in the project Why they are needed to make the project successful An explanation of how the SSH expert will contribute to the R&I activities How the SSH expert will work in unison with other experts within the project 	 Is the topic flagged as having a SSH requirement? Integrate the SSH aspect into the project as early as possible Describe how the SSH expertise will be integrated into the project's activities Ensure that all partners understand the role of the SSH expert
GENDER DIMENSION	 An explanation of how you have considered the gender dimension in the R&I work of the project An explanation of the reasoning why the gender dimension is not relevant in the R&I activities How the project will approach the R&I work with a gender lens 	 Undertake research to understand the possible implications of gender that may affect your work e.g.: Different responses from male and female Different responses due to age Different responses due to culture Gender dimension is mandatory unless otherwise specified in the WP. It is not about gender balance of the roles within the team

2. IMPACT



INTRODUCTION CHECKLIST - Have you offered a clear description of the:

- Credibility of the pathways to achieve the outcomes and impacts
- The likely scale of your project's contribution
- The likely significance of your project's contribution
- Suitability of the work to maximise the outcomes and impacts
- Quality of the work to maximise the outcomes and impact
 - Dissemination plan
 - Exploitation plan
 - Communication strategy



















Write the Introduction for this section last

2.1 Projects Pathways towards Impact



	Have you included	Actions
EXPECTED OUTCOMES & EXPECTED IMPACTS	 A description of how the project results are expected to make a difference/impact in the medium-term and long-term Medium term = during the lifetime of the project Long term = wider impacts - beyond the duration of the project 	 Address the expected outcomes that are specified in the call topic Address the expected impacts that are specified in the destination Do not copy and paste the expected outcomes and expected impacts into your proposal and use as your objectives Do use the expected outcomes and expected impacts to construct your projects objectives Be specific about the work of your project based on the expectations
TARGET AUDIENCE	 A description of your specific target audience/s that will reap the benefits from your project For example: law enforcement, border personnel 	 Identify your target audience/s Ensure the target audience/ are relevant to your project Break the target audience/s down into smaller groups, such as areas of interest or segments of society
TYPES OF IMPACT	The relevant impacts pertinent to your project such as: • Scientific • Economic/Technological • Societal	 Say which target audiences will be affected by which type of impact

Types of Impacts - The Value of a Project







Have you included how your project will contribute to scientific advances and go on to create further impacts





Have you included how your project may for example: bring new products, services, business processes to the market, increase efficiency, decrease costs, increase profits, contribute to standards' setting,





Have you included how your project will contribute to, for example, improve efficiency make something faster, smaller, cheaper





Have you included a societal impact i.e. Making people safer and more secure and improving lives

2.1 Projects Pathways towards Impact



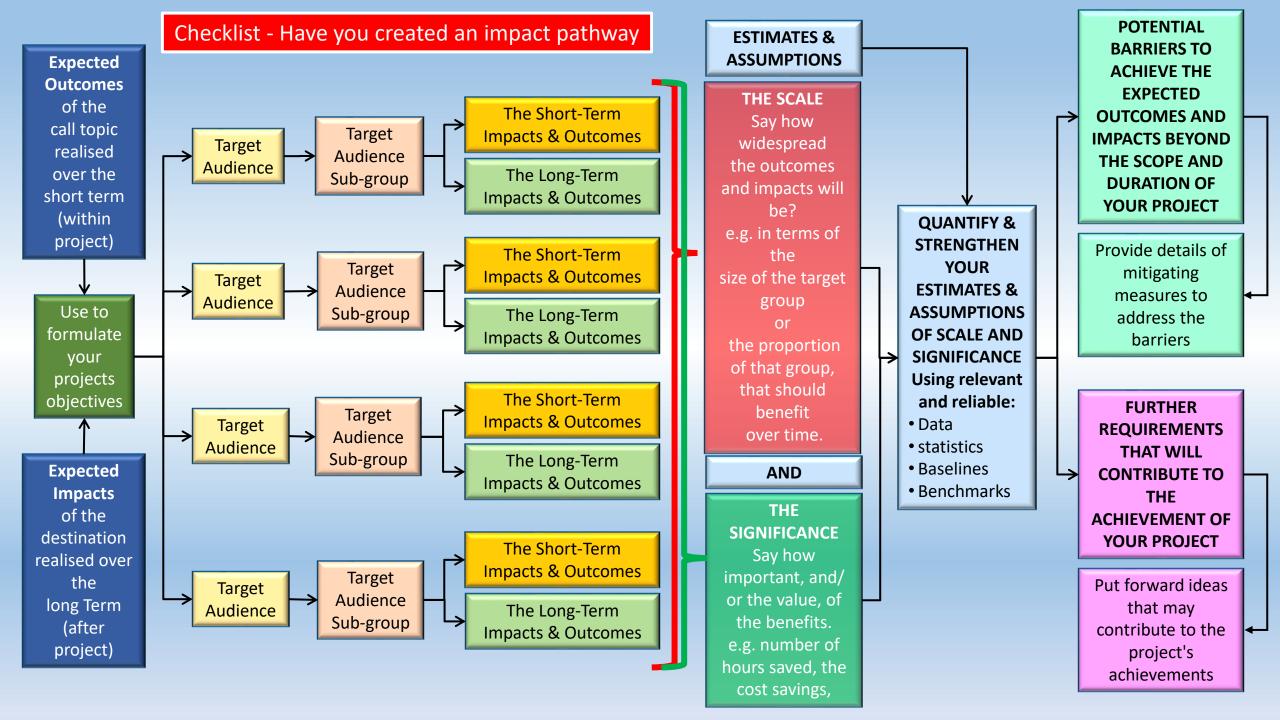
	Have you included	Actions
SCALE (widespread)	 An informed estimation of the scale of your expected outcomes and impacts on the target audiences/ group/s A description of how widespread the scale is likely to be over time? 	 Say which specific target audiences will benefit and how many will benefit from your work Calculate how many of your target audience will benefit - numbers, percentages Use reliable data, statistics Use baselines - provide an initial measurement of a starting point for the project - in project measurement of change/success Use benchmarks - provide details of what others are doing - measure of success against external bodies
SIGNIFICANCE (importance)	 An informed estimation of the importance of the benefits will be to the target audience? 	 Provide details of, for example: efficiency savings, reduction of time through improved processes etc
BARRIERS & ACHIEVEMENTS	 The potential barriers/obstacles that may occur to hamper achieving your expected outcomes and impacts The potential achievements that may occur due to your project 	 Identify the obstacles: user behaviour, the markets, the public, resistance to change, regulations/ legislation/ standards
MITIGATION MEASURES	 How you will address the identified barriers/ obstacles? 	 Provide a good management strategy to address the potential obstacles e.g. proactive risk assessments and ownerships of risk, stakeholder and public engagement



CHECKLIST FOR

THE PATHWAY TOWARDS IMPACT

HAVE YOU INCLUDED ALL THE KEY ELEMENTS



Dissemination, Exploitation and Comms



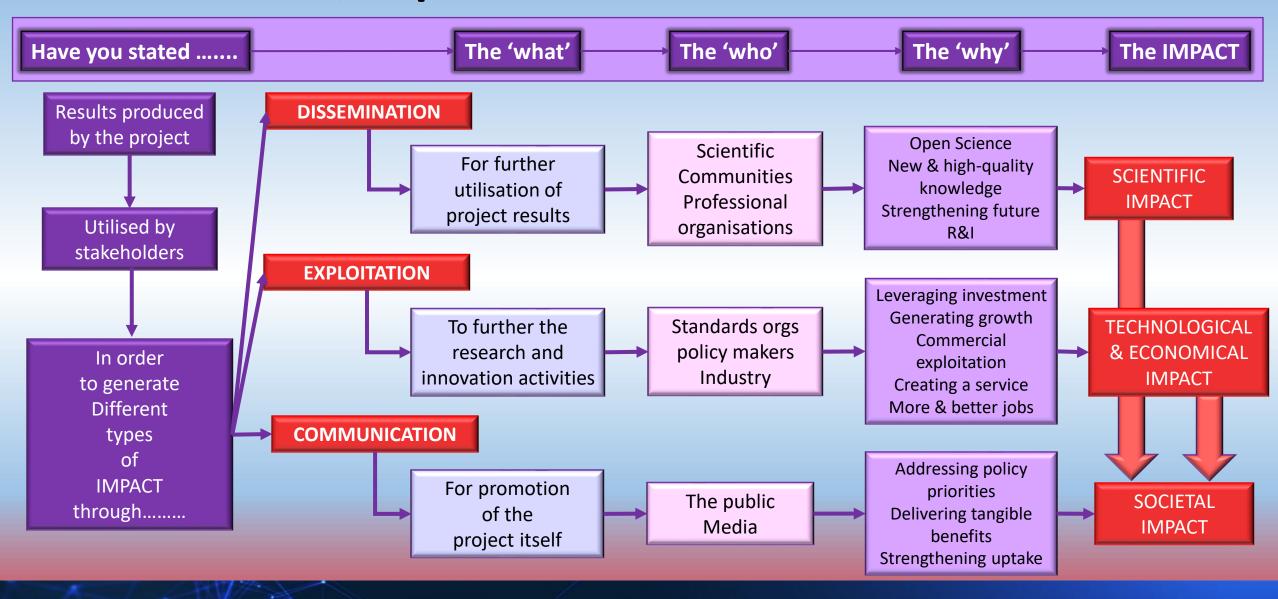
PLEASE REMEMBER

- The D&E plan is an admissibility condition, unless the topic explicitly states otherwise
- ➤ If your proposal is selected for funding, you will need to provide a more detailed 'plan for dissemination and exploitation including communication activities'
- > This will need to be provided as a mandatory project deliverable within 6 months after GA signature date
- > This plan must be periodically updated in alignment with the project's progress

CHECKLIST

- > Have you included a first version of your 'plan for the dissemination and exploitation including communication activities'.
- > Have you described the dissemination, exploitation and communication measures that are planned
- ➤ Have you included the target group(s) to be addressed (e.g. scientific community, end users, financial actors, public at large)

Dissemination, Exploitation and Communication Plan



2.2 Measures to Maximise Impact









Dissemination

- -Plans on how others can utilise your project results
- -For all those that can learn from the data and build upon
- -ASAP within your project
- -Databases, scientific journals

Exploitation

- -Your plans on how to further Research and innovation activities
- -For those working in commercial, societal, political arenas
- -near to the end and beyond
- -prototypes, feasibility studies

Communication

- -Your plans on how your will Promote your project
- -The public, media
- -Throughout your project
- -Website, newsletters



CHECKLIST FOR THE IMPACT CANVAS HAVE YOU INCLUDED ALL THE KEY ELEMENTS

2.3 Summary - Impact Canvas Checklist



SPECIFIC NEEDS

What are the specific needs that triggered this project?

CHECKLIST

Where the gaps are and, what is needed?

Examples: Something that is:

- Faster
- Smaller
- More effective
- More efficient
- Improved
- More cost effective
- Know what is out there now
- Do your research
- Provide evidence that you know the present situation

EXPECTED RESULTS

What do you expect to generate by the end of the project?

CHECKLIST

What gap your project will 'fill' that is beyond the 'state of the art' Examples:

- New service
- New product
- New training model
- New system
- What will be different between the present and the future
- Evidence why something new is needed

D & E & C MEASURES

What dissemination, exploitation and communication measures will you apply to the results?

CHECKLIST

About your D & E & C plan Exploitation

- Patenting a new model or product
- Offering licences to companies

Dissemination

- Informing the scientific community of your projects results - how this will be carried out e.g. scientific publication
- Informing relevant end users e.g. police, border forces, first and second responders

Communication

- Citizens dedicated events, newsletters, conferences to explain how the outcomes are relevant to them and their Communities
- Know the difference between the D,E & C measures
- Apply the each of the measures to reach out to specific recipients

2.3 Summary - Impact Canvas Checklist



TARGET GROUPS

Who will use or further uptake the results of the project? Who will benefit from the results of the project?

CHECKLIST

Who will benefit from your project

- Police forces
- Border Force
- First and second responders
- Local government administration
- Policy makers
- Companies/industry
- Scientific community
- Think about the call topic participation criteria required for your topic
- What policy documents are relevant
- Target the right companies
- · Target the right scientific discipline

OUTCOMES

What change do you expect to see after successful dissemination and exploitation of project results to the target groups?

CHECKLIST

What you expect the outcome will be End-users

 Uptake of the new discovery e.g. the service or product or system within an operational environment

Scientific Community

 Further use of the new discovery to for further development e.g. Incremental innovation

Companies

- Makes use of the new product or system within their own Manufacturing
- Be bold about your expectations
- · Make this a joint effort
- Expected outcomes of the call topic

IMPACTS

What are the expected wider scientific, economic and societal effects of the project contributing to the expected impacts outlined in the respective destination in the Work Programme?

CHECKLIST

What you expect the impacts to be Scientific

- New breakthrough
- New scientific discovery

Economic

- Increased efficiency
- Reduction of costs

Technological

New market

Societal

- Improved living environment
- Improving way of life
- Be bold about your expectations
- Make this a joint effort
- Expected impacts of the destination

3. IMPLEMENTATION



INTRODUCTION CHECKLIST - Have you offered a clear description of the:

- Quality of the work plan
- Effectiveness of the work plan
- Risk assessments
- The appropriateness of the effort assigned to Work Packages
- Justification for the overall resources
- Capacity and role of each partner
- How the consortiums expertise works together as a whole















Write the Introduction for this section last

3.1 - Work Plan and Resources



	Have you included	Actions
LOGICAL STRUCTURE	 A logical structure of the work The stages of the work set around Work Packages The right number of Work Packages appropriate for the size and complexity of the project 	 Complete the tables: 3.1a List of Work Packages 3.1b Work Package description
WORK PACKAGES	 Smaller projects within a project A set of tasks for each Work Package A list of resources that are needed to: Meet the project's objectives Produce the deliverables A single Work Package for PROJECT MANAGEMENT A single Work Package or Major task for DISSEMINATION, EXPLOITATION AND COMMUNICATION STRATEGIES Visibility within a Work Package a task for DATA MANAGEMENT PLAN (DMP) A number and suitable title for the Work Package 	

3.1 - Work Plan and Resources



	Have you included	Actions
TASKS WITHIN THE WORK PACKAGES	 For each task: A description of the activities A quantification of the activities Stated who will do the activities The person months to undertake the activities for each person The qualifications that makes that person the right person for the activities Explained why the work is needed in the project A number for each task e.g. T2.1 = Task/WP2/task1 	 REMEMBER You must include a data management plan (DMP) as a distinct deliverable within the first 6 months of the project You must include a 'plan for dissemination and exploitation including communication activities as distinct deliverables within the first 6 months of the project. The DMP will evolve during the lifetime of the project in order to present the status of the project's reflections on data management. A template for such a plan is available in the Online
DELIVERABLES	 A list of deliverables associated with the Work Programme tasks The list in order of when they are to be delivered The numbering convention for the deliverables e.g. D4.2 = deliverable/WP4/deliverable 2 	 Manual on the Funding & Tenders Portal. Complete Table 3.1c List of Deliverables Use the correct codes for the type of deliverable Include the right level of dissemination for each deliverable Use a month number for the deliverable date, where M1 is the project start date

3.2 - Capacity of Participants & Consortium



	Have you included	Actions
THE CONSORTIUM	 A description of the consortium for example How it relates to the project's objectives How it brings together the required disciplines How it brings together inter-disciplinary expertise How the SSH expertise will be incorporated into the work with others How the open science and gender aspects will be incorporated into the work How each partner compliments each other A justification for their involvement The critical infrastructures to be accessed by the consortium 	 Do not mention individual partners as detailed in Part A of the project proposal Use their short name as used in Part A of the Project proposal

Inclusion of AI Systems & Techniques









Technical Robustness

- -Prevention of harm
- -Reduction of risks
- -Minimising harm
- -Resilient to attack
- -Fallback safeguards

Social Robustness

- -consideration for human beings and the environment
- -no impact social relationships
- -no impact on well being

Reliable

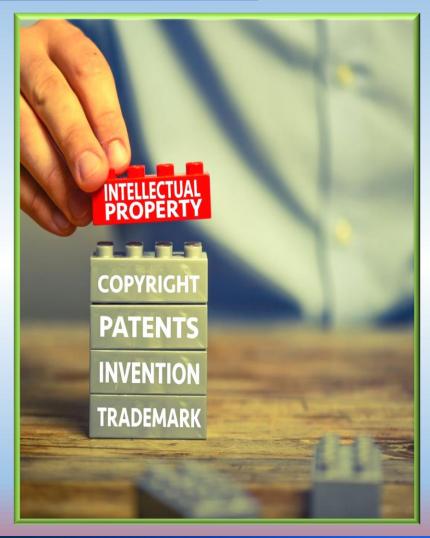
- -work correctly in any given situation or environment
- -ensure the physical and mental integrity of human

Intellectual Property



Intellectual Property

- -Important element of the Implementation Plan
- -Provide a strategy for the management of IP
- -Say how IP assets will be protected e.g.
 - contracts
 - technology licences
 - agreements
- Say how disputes will be dealt with
- -Identify who owner of IPR of exploitable results
- include a budget for IP protection





CHECKLIST FOR

THE PROJECT'S WORK PLAN

HAVE YOU INCLUDED ALL THE KEY ELEMENTS

Does your Work Plan bring together all the elements mentioned in EXCELLENCE & IMPACT

QUALITY AND EFFICIENCY OF YOUR WORK PLAN - ESSENTIAL FOR YOUR PROPOSAL

- > Does your Work Plan include a set of Work Packages (typically between 6 8)
- > Have you a distinct Work Package for Project Management, & for the DE&C activities
 - Have you an individual task for Management of Data

Work Package Elements

- > Title
- > WP Description
 - Objectives
- Description of Work
 - A set of tasks
 - Lead Partner
- other participants their role
 - Why is the work needed
 - Who will do it

Work Package n+1

Work Package n+2

Work Package n+3

Work Package n+4

Work Package n+5

Have you completed all tables related to your Work Packages?

- 3.1a list of WP's
- > 3.1b WP description
 - > 3.1c Deliverables
 - > 3.1d milestones
- > 3.1e risks for implementation
 - > 3.1f staff efforts (pm's)
- Have you included a set of tasks for each Work Package (use correct numbering convention)
- > Have you included a set of deliverables for each Work Package (use correct numbering convention)
 - > Are the deliverables linked to the tasks

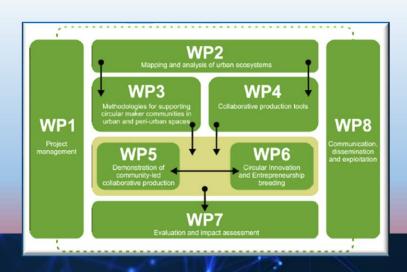
PERT, GANTT and other Graphics



Does your project proposal include

PERT

Programme Evaluation Review
Technique
A visual representation of a
projects
tasks and Work Package
dependencies



GANNT chart

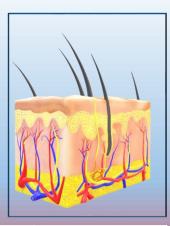
A visual timeline of Work Package tasks shows start and end dates, duration and dependencies
Helps teams track progress, manage schedules, milestones, deliverables and understand how tasks are interconnected

No.	Task / Deliverable	06/06/11	13/06/11	20/06/11	27/06/11	04/07/11	11/07/11	18/07/11	25/07/11	01/08/11	08/08/11	15/08/11	22/08/11	29/08/11	05/09/11	12/09/11
1	Deliverable: Literature Review Document	4														
2	Deliverable: Software Infrastructure	4														
3	Deliverable: Microarray Data Sets		*													
4	Data Set 1: Stanford University Yeast Cell-Cycle Data Set Analysis	=														
4.1	Clustering Methods Implementation		_	1												
4.2	Simulation				4											
4.3	Results Analysis															
4.4	New Method Design, Implementation															
4.5	Concluding															
4.6	Publication Writing															
4.6.1	Deliverable: Publication Document								ě	4						
5	Interim Report Writing															
5.1	Progress Assessment and Rescheduling															
5.2	Deliverable: Interim Report						-									
6	Data Set 2: Oxford University Data Set															
6.1	Machine Learning Methods Design & Implementation															
5.2	Simulation															
6.3	Results Analysis												_			
6.4	Concluding															
6.5	Publication Writing															
6.5.1	Deliverable: Publication Document														4	*
7	Final Report (Dissertation) Writing											,				
7.1	Deliverable: Final Report (Dissertation)														4	*
8	Presentation Preperation															
8.1	Presentation Slides															-

Other graphics where relevant

Makes your project interesting
A picture paints a 1000 words
Grabs attention of the evaluator
Makes it memorable
Sometimes better than words
Create a logo for your project





Target group	Sub group	Number
LEA	CSE	20%
Academia	SSH	30%



R: Document, report (excluding the periodic and final reports)

DEM: Demonstrator, pilot, prototype, plan designs

DEC: Websites, patents filing, press & media actions, videos, etc.

DATA: Data sets, microdata, etc. DMP: Data management plan

ETHICS: Deliverables related to ethics issues.

SECURITY: Deliverables related to security issues

OTHER: Software, technical diagram, algorithms, models, etc

Put deliverables in order of delivery date Use numbering convention 1.2 i2nd deliverable of WP 1

3.1a List of W	ork Packages
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Work Package Number	Work Package Title	Lead Participant No.	Lead Participant Short Name	Person Months	Start Month	End Month

3.1b Work Package Description

Work Package Number	WP1
Work Package Title	Coordination, project management and administration

Objectives

Set-up and maintain communication system within the consortium Manage and maintain a library of all documents related to the project

Description of Work for each task

Tasks, Lead Partner, Role of Participants

1.1 Internal Communication (Task Lead: short name, long name. Contributors ???, ???, ???)

Description of work: Role of participants, amount of work, why the work is needed, who will do the work, resources needed

1.2 Data Management (Task Lead: ???,???, Contributors???,???)

Description of work: Role of participants, amount of work, why the work is needed, who will do the work, resources needed

3.1c List of Deliverables

Number	Deliverable name	Short description	Work Package number	Short name of lead Participant	Туре	Dissemination Level	Delivery dates (months)
D1.1	Internal Communication		WP1		R	PU	M3